



# Vermont Hospital Report Card

Hospital Quality Framework  
Workgroup – April Meeting

April 25, 2022

# Act 53/Vermont Hospital Report Card

## Background

- In 2003, legislature passed “ACT 53”.
  - “To help consumers with making health care decisions”
- Department of Financial Regulation (DFR) was in charge.
- Responsibility was transferred to Vermont Department of Health (VDH) in 2013.

# What is included in Legislation

1. Measures of Quality
2. Measures of Patient Safety
3. Measures of Hospital-Acquired Infections
4. Nurse Staffing Information
5. Measures of Hospital's Financial health
6. A Summary of Hospital's Budget

# What is Included in Legislation (continued)

7. Charges for higher volume health care services.
  
8. Hospital will publish the following on their website:
  1. Community Health Needs Assessment, Its Strategic Plan and Annual Progress Report
  
  2. How to File a Complaint
  
  3. Hospital Governance
  
  4. Link to Vermont Hospital Report Card Website

# A Walk-through of Report Card Webpage

Go here:

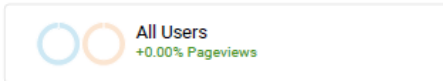
<https://www.healthvermont.gov/health-statistics-vital-records/health-care-systems-reporting/hospital-report-cards>

# Hospital Report Card Web Analytics

## Pages

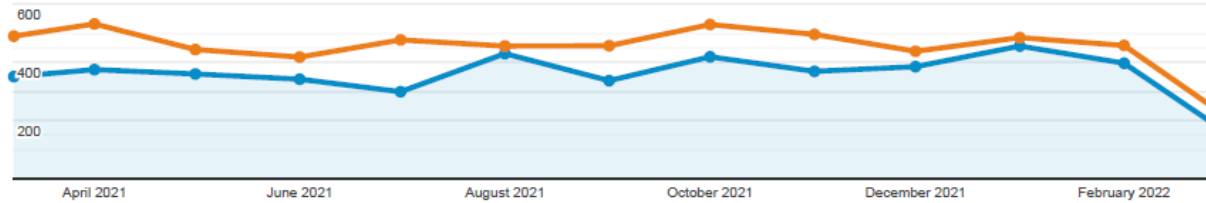
ALL » PAGE: /health-statistics-vital-records/health-care-systems-reporting/hospital-report-cards

Mar 8, 2021 - Mar 14, 2022  
Compare to: Mar 8, 2020 - Mar 14, 2021



### Explorer

Mar 8, 2021 - Mar 14, 2022: ● Pageviews  
Mar 8, 2020 - Mar 14, 2021: ● Pageviews



Page	Pageviews	Unique Pageviews	Avg. Time on Page	Entrances	Bounce Rate	% Exit	Page Value
1. /health-statistics-vital-records/health-care-systems-reporting/hospital-report-cards	20.56% ↓ 4,698 vs 5,914	20.56% ↓ 4,103 vs 5,165	7.60% ↑ 00:06:22 vs 00:05:55	5.51% ↓ 2,608 vs 2,760	96.90% ↓ 0.48% vs 15.40%	1.92% ↓ 70.05% vs 71.42%	0.00% \$0.00 vs \$0.00
Mar 8, 2021 - Mar 14, 2022	4,698 (100.00%)	4,103 (100.00%)	00:06:22	2,608 (100.00%)	0.48%	70.05%	\$0.00 (0.00%)
Mar 8, 2020 - Mar 14, 2021	5,914 (100.00%)	5,165 (100.00%)	00:05:55	2,760 (100.00%)	15.40%	71.42%	\$0.00 (0.00%)
% Change	-20.56%	-20.56%	7.60%	-5.51%	-96.90%	-1.92%	0.00%

# Interactions with Consumers

- Complaints about billing, how to file a complaint
- Regarding costs
- Regarding infection rate

# Community Hospitals vs. Psychiatric Hospitals

- Psychiatric hospitals are also required to adhere to CMS reporting.
- Measures are specific:
  - Preventive Care and Screening
  - Patient Safety
  - Follow-up Care
  - Substance Use Treatment
- Psychiatric Units in Community Hospitals?



# Pros and Cons of Vermont Hospital Report Card

## Pros:

- Aligned with National Measures
- Can Compare All Hospitals in Vermont
- Transparent
- Provides Educational Values to Consumers
- Consumers can go to hospital's website from here

# Pros and Cons of Vermont Hospital Report Card

## Cons:

- Not all hospitals' data shown
- Static website

# Questions? Suggestions?

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Thank you!



Vermont Program for Quality in Health Care, Inc.

# Vermont Hospital Quality Framework

Ali Johnson, Quality Improvement Specialist

April 27, 2022

# Agenda

- Updates & Timeline
- Project Charter
- Vermont Hospital Report Cards
  - Teri Hata, Public Health Analyst
  - Vermont Department of Health
- Draft Framework: First Blush
  - measure rating system
  - proposed measures
- Discussion: Intended Audience
- Next Steps

# UPDATES & TIMELINE

## Government

AOA, AHS  
DFR, DMH, DVHA, VDH  
GMCB  
State Legislature

## Insurers

MVP Health Care  
Blue Cross and Blue Shield of  
Vermont

## Hospitals & Providers

Bi-State, Brattleboro Retreat  
Copley, Mt. Ascutney  
North Country, Rutland Reg.  
UVM Health Network  
VAHHS, OneCare

## Education & Research

Johns Hopkins University  
Vermont Medical Society  
Vermont Program for Quality in  
Health Care, Inc.

## Consumers

Vermont Legal Aid  
Health Disparities & Cultural  
Competence Advisory Group  
Disability Rights Vermont  
Consumer Representatives

MEMBERSHIP

# Timeline

2022

July

- Draft Framework & Update Process
- Compile & Integrate Public Comments

May

- Evaluate Proposed Measures

March

- Inventory Current Measures

August

- Submit Final Framework & Update Process to VDH-ORH

June

- Finalize Proposed Measures
- Submit for Public Comment Review

April

- Review Survey Data
- Propose Measures

February

- Recruit New Members
- Orient to IOM's Six Domains of HC Quality

January

- Convene Workgroup
- Establish Workgroup Charter





# **PROJECT CHARTER**

# Vision

Vermonters use a hospital quality framework that has meaningful, reliable, and representative metrics about Vermont's healthcare delivery system.



# Outcomes

- The multi-stakeholder workgroup is representative of key sectors in the Vermont healthcare system.
- Measures within the Vermont Hospital Quality Framework are aligned with Act 53 and the Green Mountain Care Board's hospital budget review process.
- Measures included in the framework are able to withstand small volumes and are rural relevant.

# Critical Success Factors

- A reliable tool is available for assessing the quality of care being delivered across Vermont hospitals.
- The tool is useful for a diverse set of stakeholders, including regulators, decision-makers, hospitals, clinicians, and consumers.

# Critical Success Factors (Cont.)

- The Framework will highlight hospital successes and best practices; hospitals that are performing well compared to their peers on specific measures should be encouraged to share their stories, resources, and tools, to benefit the entire system.
- If opportunities for improvement under certain metrics are identified, hospitals will be provided the opportunity to communicate the story behind the metric, and provide context, which isn't captured in the data.

# Edits to Project Charter?

- Purpose
- Business Case
  - Problem Statement
  - Outcomes
  - Strategic Goals
  - Vision
- Scope of Work
  - Primary Responsibilities
  - Critical Success Factors
  - Benefit to Stakeholders
- Timeline
- Workgroup Processes



# **DRAFT FRAMEWORK: FIRST BLUSH**

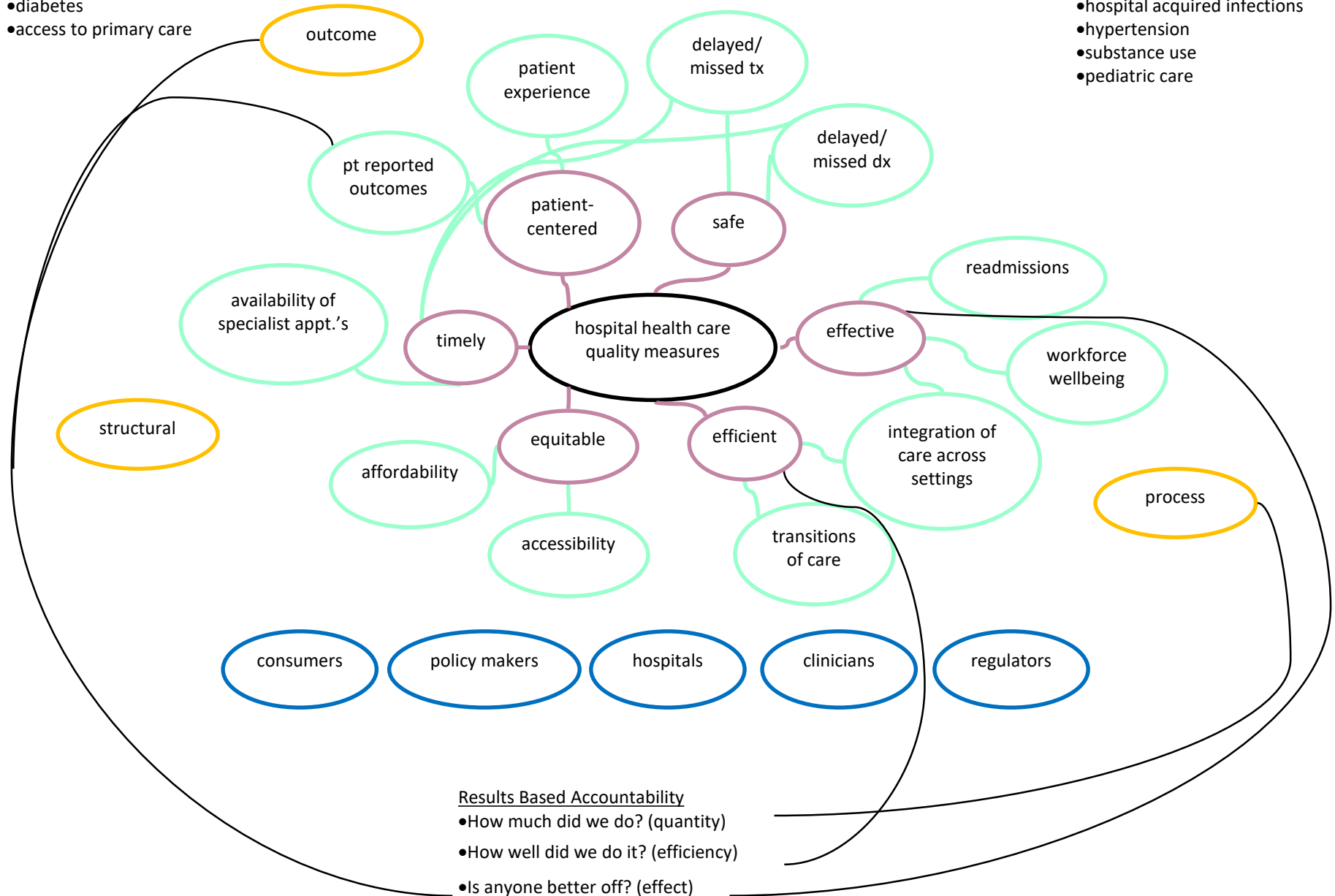
VT All-Payer Model

- suicide
- drug overdose
- hypertension
- diabetes
- access to primary care

# thought map

Membership Survey

- mental health
- post-procedure outcomes
- diabetes
- hospital acquired infections
- hypertension
- substance use
- pediatric care



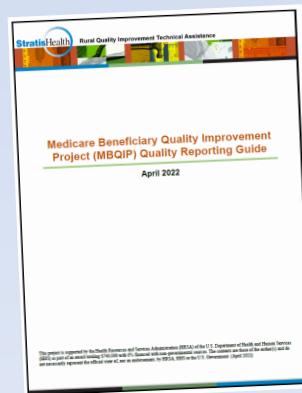


# Approach to Proposing Measures

- Begin with a set of measures that quality reporting programs Vermont hospitals - large and small - are already engaged in:
  - Act 53 (The [Vermont Hospital Report Card](#))
  - Medicare Beneficiary Quality Improvement Project ([MBQIP](#))
  - Hospital-level metrics under [Vermont's All Payer Model](#)

# Measure Identification

- Hospital Report Card Reporting Manuals for the Community Hospitals and for the Psychiatric Hospitals, March 2022
- MBQIP Measures Fact Sheets, October 2021
- MBQIP Quality Reporting Guide, April 2022
- Vermont All-Payer Accountable Care Organization Model Agreement, October 27, 2016

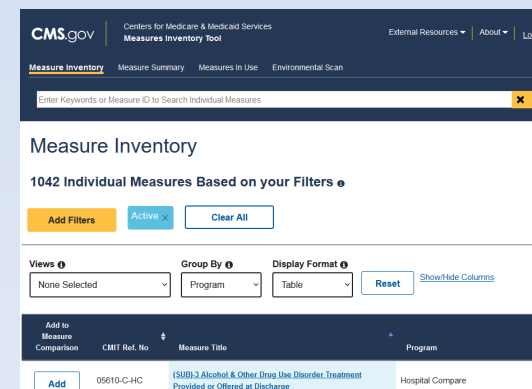
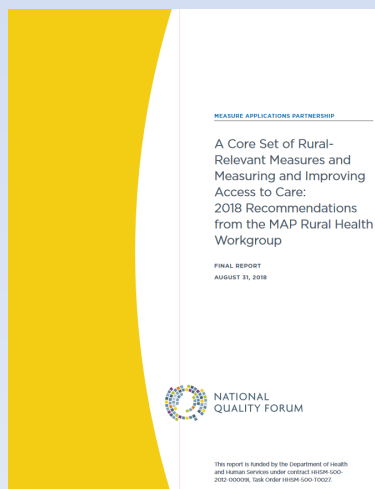
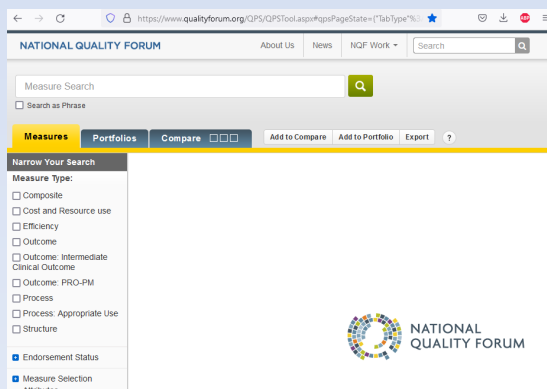
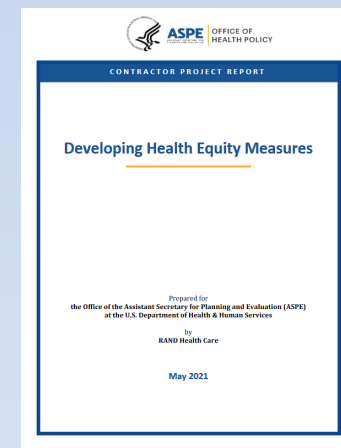


# Topics w/o HRC, MBQIP, or APM Measures

- accessibility
- affordability
- availability of specialist appointments
- delayed/missed diagnosis
- delayed/missed treatment
- integration of care across settings
- patient-reported outcomes
- post-procedure outcomes
- workforce wellbeing & provider satisfaction

# Proposing Measures (Cont.)

- For topics that do not have HRC, MBQIP, or APM measures, search...
  - [National Quality Forum QPS database](#)
  - [NQF 2018 Recommendations, Rural Health WG](#)
  - [CMS Measures Inventory Tool](#)
  - [Developing Health Equity Measures](#)

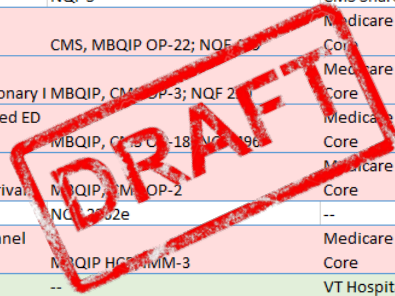


# Measure Characteristics

- Domain
- Topic Area
- Measure Name
- Measure #
- Measure Reporting Program(s)
- Measure Type
- Data Collection System
- Data Source
- Primary Audience
- Notes

# Framework: First Draft

Domain	Topic Area	Measure	Measure #	Measure Reporting Program(s)
equity	accessibility	Follow-Up After Emergency Department Visit for Mental Illness or Alcohol and Other Drug Abuse or Dependence	NQF 2605	VT All-Payer Model
equity	affordability	Hospital-level, risk-standardized payment associated with a 30-day episode of care for pneumonia, AMI, heart failure, or elective primary total hip and/or total knee arthroplasty	NQF 2579, 2431, 2436, or 3474	CMS Hospital Inpatient Quality Reporting
effectiveness	alcohol or other drug dependence; substance use	Initiation and engagement of alcohol and other drug dependence (AOD) treatment	NQF 4	VT All-Payer Model
timeliness	availability of specialist appointments	CAHPS Clinician & Group Surveys (CG-CAHPS) Version 3.0 - Adult, Child	NQF 5	CMS Shared Savings Program
timeliness	delayed/missed diagnosis	Patient Left Without Being Seen	CMS, MBQIP OP-22; NQF 035	Medicare Beneficiary Quality Improvement Project (MBQIP)
timeliness	delayed/missed treatment	Median Time to Transfer to Another Facility for Acute Coronary I	MBQIP, CMS OP-3; NQF 200	Medicare Beneficiary Quality Improvement Project (MBQIP)
timeliness	delayed/missed treatment	Median Time from ED Arrival to ED Departure for Discharged ED Patients	MBQIP, CMS OP-18; NQF 096	Medicare Beneficiary Quality Improvement Project (MBQIP)
timeliness	delayed/missed treatment	Fibrinolytic Therapy Received Within 30 Minutes of ED Arrival	MBQIP, CMS OP-2	Medicare Beneficiary Quality Improvement Project (MBQIP)
safety	diabetes	Glycemic Control - Hyperglycemia	NQF 2002e	--
safety	health care personnel safety	Influenza Vaccination Coverage Among Healthcare Personnel (HCP)	MBQIP HCP/IMM-3	Medicare Beneficiary Quality Improvement Project (MBQIP)
safety	hospital acquired infections	Surgical Site Infection Ratios – Knee Replacement	--	VT Hospital Report Card
safety	hospital acquired infections	Surgical Site Infection Ratios – Hip Replacement	--	VT Hospital Report Card
safety	hospital acquired infections	Surgical Site Infection Ratios – Abdominal Hysterectomy	CMS HAI-4; MBQIP SSI	VT Hospital Report Card, MBQIP Additional



Salmon=MBQIP  
 Green=Hospital Report Cards  
 Purple=VT All-Payer Model

# Measure Scoring Criteria

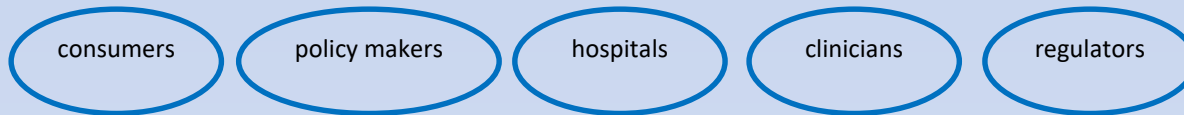
- feasible to collect
  - low level of resources required to collect and report
  - critical access hospital required
  - community hospital required
- important to collect
  - meaningful to those we serve (patient/client/consumer)
  - aligns with identified workgroup priorities
  - aligns with Act 53, MBQIP, and hospital APM
- meets National Quality Forum endorsement criteria
- rural-relevant
- resistant to low case volume
- established pathway for how a hospital could affect measure

# DISCUSSION: INTENDED AUDIENCE



# Who is our audience?

- Who is going to use this framework?



- Why?
- For consumers, what is the purpose of our dashboard and the measures selected?
- Should we have each primary audience represented in the measure set?

**FINAL THOUGHTS/QUESTIONS?**

# Document Location

<https://www.vpqhc.org/vermont-hospital-quality-framework>

Vermont Hospital  
Quality Framework

QUALITY FRAMEWORK  
OVERVIEW

QUALITY FRAMEWORK  
PORTAL

## Overview

**Purpose:** To design a framework of meaningful metrics that provides relevant information and accurately reflects the hospital system's quality of care within the healthcare reform environment in Vermont.

**Vision:** Vermonters use a hospital quality framework that has meaningful, reliable, and representative metrics about Vermont's healthcare delivery system.

VPQHC hosts a password-protected portal for the sharing of materials [here](#).



password:  
framework123

## Vermont Hospital Quality Framework

QUALITY FRAMEWORK  
OVERVIEW

QUALITY FRAMEWORK  
PORTAL

This portal is for Vermont Hospital Quality Framework Workgroup members to share documents. To request that a document be shared, suggest improvements to this page, or ask a question, please contact Ali Johnson at [AliJ@vpqhc.org](mailto:AliJ@vpqhc.org).

[January 2022 Agenda](#) | [Minutes](#) | [Presentation](#)

[February 2022 Agenda](#) | [Minutes](#) | [Presentation](#)

[March 2022 Agenda](#) | [Minutes](#) | [Presentation](#)

[Draft Workgroup Charter](#) | [Draft Logic Model](#)

[Workgroup Members](#)

[References](#)

*A Core Set of Rural Relevant Measures and Measuring and Improving Access to Care: 2018 Recommendations from the Measure Applications Partnership Rural Health Workgroup, National Quality Forum, August 31, 2018.*

[Agency of Human Services Scorecards](#)

# Next Steps

- Workgroup Survey 2
  - Prioritize measures
- Next Meeting
  - Tuesday, May 24, 1:00 p.m. – 3:00 p.m.
    - Quality Director Perspective
    - Mental Health Measures
    - Health Care Advocate Perspective
    - Survey Findings (?)

# Acknowledgement

- Funded through the Rural Hospital Flexibility grant from the Vermont Department of Health Office of Rural Health and Primary Care.



# Contact

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